

JUL 26 2007

Adopted  
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File No. 07-182(a)(a)  
(Journal, May 17, 2007)

(ITEM NO. 23) An adopted resolution authorizing and directing the Director of Administrative Services, Director of Audits and County Board Fiscal and Budget Analyst, to develop a plan of action to reestablish strategic planning and performance measurement in Milwaukee County Government, by recommending adoption of the following:

### A RESOLUTION

WHEREAS, in May 1998, the County Board approved the creation of a seven-member Long Range Strategic Plan Steering Committee officials to develop an ongoing long range planning framework for County operations; and

WHEREAS, in September 1999, Milwaukee County adopted File No. 99-494, a strategic planning document entitled "Charting the Course: Milwaukee County's Goals, Strategies, Action 2000-2004"; and

WHEREAS, "Charting the Course" provided for the County's implementation of a new outcomes-based budgeting approach that included the development of outcomes, performance indicators and performance targets for every County department; and

WHEREAS, Milwaukee County's efforts to fully implement this strategic planning initiative were stalled in 2002 in part due to significant changes in political and administrative leadership resulting from the pension controversy coupled with extreme fiscal pressures from a variety of sources; and

WHEREAS, File No. 07-182, adopted May 17, 2007 (Vote 19-0), authorized the Director of the Department of Administrative Services, County Board staff and Department of Audit to initiate efforts to revive Milwaukee County's strategic planning process as was initially articulated in "Charting the Course: Milwaukee County's Goals, Strategies, Action 2000-2004"; and

WHEREAS, a staff report was also directed to be submitted to the Committee on Finance and Audit by the July 2007 meeting as to a recommended plan of action on how to revive, and possibly modify, the strategic planning process that was set aside in 2002; and

WHEREAS, the Director of Administrative Services, County Board Fiscal and Budget Analyst and Director of Audits submitted a report, dated July 2, 2007, to the Committee on Finance and Audit recommending that:

1. The County Executive and County Board Chairman should re-appoint the Strategic Planning Operations Team

APPROVED AS TO FORM

CORPORATION COUNSEL

45                   2. Charging the Strategic Operations Team with reviewing the Charting the  
46                   Course and County's priority goals, as well as recently developed  
47                   departmental five-year goals and 2008 Budget objectives, and to make  
48                   recommendations on future strategic planning initiatives  
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50 ; now, therefore,  
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52               BE IT RESOLVED, that the County Board of Supervisors hereby supports that the  
53               County Executive and County Board Chairman re-appoint the Strategic Planning  
54               Operations Team to help revive and modify past strategic planning efforts, and comprised  
55               of the following members:  
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- 57               • Director, Department of Administrative Services
- 58               • Fiscal and Budget Administrator
- 59               • One department head to be appointed by the County Executive
- 60               • County Executive Chief of Staff
- 61               • County Board Chief of Staff
- 62               • County Board Fiscal and Budget Analyst
- 63               • Director, Department of Audit
- 64               • One County Board Supervisor to be appointed by the County Board  
65               Chairman

66 ; and  
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68               BE IT FURTHER RESOLVED, that the Strategic Planning Operations Team is charged  
69               with reviewing *Charting the Course* and the County's priority goals, as well as recently  
70               developed departmental five-year goals and 2008 Budget objectives, and making  
71               recommendations on future strategic planning initiatives; and  
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73               BE IT FURTHER RESOLVED, if re-appointed, the Strategic Planning Operations shall  
74               provide a report back to the Committee on Finance and Audit at its January 2008 meeting  
75               regarding an overall approach to strategic planning and outlining specific  
76               recommendations on how best to proceed with future efforts.